GLOBAI	L AUTOMOTIVE & APPLIANCES PTE. L' (Company Registration No. 2008226
	Financial Statements For The Year Ended March 31,

Global Automotive & Appliances Pte. Ltd. (Incorporated in the Republic of Singapore)

Directors

Diptanil Saha Bikramjit Nag

Secretary

Siew Boon Him

Registered Office

50 Raffles Place #14-01 Singapore Land Tower Singapore 048623

Auditors

Natarajan & Swaminathan LLP Chartered Accountants of Singapore 1 North Bridge Road #19-04/05 High Street Centre Singapore 179094

Index	Page
Directors' Statement	1 - 4
Independent Auditors' Report	5 - 7
Statement of Financial Position	8
Statement of Profit or Loss and Other Comprehensive Income	9
Statement of Changes in Equity	10
Statement of Cash Flows	11
Notes to the Financial Statements	12 - 35

Directors' Statement

For the financial year ended March 31, 2025

The directors present this statement to the members together with the audited financial statements of the Company for the financial year ended March 31, 2025.

1 Directors

The directors in office at the date of this statement are:-

Diptanil Saha

Bikramjit Nag

2 Arrangements to enable directors to acquire shares and debentures

Neither during nor at the end of the financial year was the Company a party to any arrangement whose objects are, or one of whose objects is, to enable the directors of the Company to acquire benefits through the acquisition of shares in, or debentures of the Company or any other body corporate.

3 Directors' interests in shares and debentures

The directors holding office at the end of the financial year had no interests in shares, debentures, warrants or share options of the Company as recorded in the Register of Directors' Shareholding kept by the Company under Section 164 of the Singapore Companies Act, except as follows:

Name of director	At beginning of year	At end of year
Number of ordinary shares		
Diptanil Saha	1	1

The above director is holding one share as nominees of the holding company, IFB Industries Limited, India (IFBIL) a company incorporated in the Republic of India which is also the ultimate holding company.

4 Share options

During the financial year, there were:

- no options granted by the Company to any person to take up unissued shares of the Company;
 and
- (ii) no shares issued by virtue of any exercise of option to take up unissued shares of the Company.

As at the end of the financial year, there were no unissued shares of the Company under option.

5 Financial results

The Company has recorded a total revenue of US\$10.06 Million during the year under review which is its seventh year of business operation. It may be pertinent to mention that since its formation in November 2008, the Company has acted as an investment company. Since FY 2018-19, the Company has engaged in trading and distribution in electronic parts and components. The summarised financial performances are enumerated below:

5 Financial results (Cont'd)

[In USD Million]

<u>Particulars</u>	<u> 2024 - 2025</u>	2023 - 2024
Sales & Other Income	10.06	7.91
Total Expenditure	8.99	7.10
EBDITA	1.10	0.82
PBDT	1.10	0.82
PBT	1.08	0.81
Tax	0.17	0.13
PAT	0.91	0.68

6 Review of operations

During the year the Company achieved revenue of US\$10.06 Million an increase of 27% as compared to US\$7.9 Million in the previous year. We have seen a good growth in revenue in this financial year majorly due to new projects received from customers, consolidating suppliers and new parts addition mainly for products of home appliances.

Expenditure includes cost of materials, freight & insurance, overheads and employee expenses.

In absolute terms PBDIT for the financial year 24-25 at 10.92% of revenue has grown by 34% over last year's PBDIT of 10.36% of revenue. There are two major reasons for PBDIT growth:

- a) Contribution gain from customers for additional revenue; and
- b) Strict control on costs

The Company is regularly exploring with multiple channels to reduce expenses like freight etc., which in turn giving a good performance in financials.

7 Future outlook

The semiconductor market in FY 2024 was US\$576 Billion and expected in FY 2025 is US\$637 Billion. The Semiconductor market is expected to grow to US\$924 Billion by FY 2029. This market was heavily affected due to COVID-19 where the complete supply chain was disrupted and lead time had increased from 52 to 72 weeks. However, from Q4 of FY 2023-24, we have seen stability and improvement in the situation. This has also shown a sudden demand increase in semiconductor sector.

Drawing from the experience of Covid period, the Company has established standard process of maintaining continuous discussion with suppliers & makers to monitor the supply chain and manage costs effectively.

In the FY 2024-25, the Company has successfully worked with its customers for many new projects which has given very good results, and it is evident in the revenue and profitability.

The Company also has efficiently worked with its freight forwarders to keep the freight costs to the minimum.

For the upcoming financial year, the Company has taken up special projects and is closely working with the customers developing motor controller card which will be used in home appliances, small appliances and automotive ventilation systems.

7 Future outlook (Cont'd)

This project is to go for mass production by end of this financial year and will give US\$1.5 Million additional business.

The Company is also working with existing customers for new business of polyurethane and other components like IPM and expected to secure the business by mid of this financial year.

The Company is continuously working on a consolidation project where complete Part Family Set is supplied with one best cost supplier.

The Company is also exploring kitting options with existing business module and will submit the proposal to its customers for official project kick off.

8 Subsidiary operation

The company's subsidiary in Thailand, Thai Automotive & Appliances Ltd., (TAAL) has recorded total revenue of 273.69 Million THB (US\$ 7.85 Million) in the financial year ended March 31, 2025 as against 268.65 Million THB (US\$7.71 Million) in the financial year ended March 31, 2024 registering 2% increase as compared to previous year. The summarised financial performances are enumerated below:

Financial Results:

		[In THB Million]
<u>Particulars</u>	<u> 2024 - 2025</u>	<u> 2023 - 2024</u>
Sales & Other Income	273.69	268.65
Total Expenditure	256.96	255.87
EBDITA [from Operation]	16.73	12.78
Interest & Exchange Rate Loss	0.27	0.84
PBDT	16.46	11.94
Depreciation	9.42	9.28
PBT	7.04	2.66

Review of Operation:

During the year under review, your company had insignificant revenue growth due to volume drops from many customers particularly automotive sector - Imasen, STEM and non-automotive sector - Siam Compressor Industry. Especially, volume in the 4th quarters showed modest increase over the last year. Due to depressed market conditions in the automotive industry from Q1 to Q3, the company's revenue declined. However, in Q4, the company experienced some revenue growth compared to the same period last year, leading to an overall annual growth of 2%.

EBIDTA:

- (a) EBIDTA increased compare to last year mainly due to reduction of Rejections and control of Over time expenses.
- (b) Raw material price variance received from customers.
- (c) Reduction of process cost by insourcing many job works.

The company had secured 7-part numbers of new business during the period, which will further improve topline in 2025-26. With increase in volume, the capacity of 3 Fine Blanking Machines will be better utilized. In order to support further volume increase in 2025-26, immediate actions to improve market penetration / acquire new customers is needed.

Directors' Statement

For the financial year ended March 31, 2025

9 Auditors

The auditors, Natarajan & Swaminathan LLP, have expressed their willingness to accept re-appointment. The audit fees will be decided on the basis of quantum of the work/transactions for the year.

10 Directors' opinion

In the opinion of the directors,

- the financial statements of the Company are drawn up so as to give a true and fair view of the financial position of the Company as at March 31, 2025 and the financial performance, changes in equity and cash flows of the Company for the financial year ended on that date in accordance with the provisions of Singapore Companies Act 1967 and Financial Reporting Standards in Singapore; and
- (d) at the date of this statement there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

On behalf of the Board of Directors

Diptanil Saha

Bikramjit Nag

Date: May 21, 2025

NATARAJAN & SWAMINATHAN LLP CHARTERED ACCOUNTANTS OF SINGAPORE

1 NORTH BRIDGE ROAD, #19-04/05, HIGH STREET CENTRE, SINGAPORE 179094

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INDEPENDENT AUDITORS' REPORT
TO THE SHAREHOLDERS OF GLOBAL AUTOMOTIVE & APPLIANCES PTE. LTD.
FOR THE FINANCIAL YEAR ENDED MARCH 31, 2025
(Incorporated in the Republic of Singapore)

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of GLOBAL AUTOMOTIVE & APPLIANCES PTE. LTD. (the "Company"), which comprise the statement of financial position of the Company as at March 31, 2025, and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows of the Company for the year then ended, and notes to the financial statements, including a summary of material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Singapore Companies Act 1967 (the "Act") and Financial Reporting Standards in Singapore (FRS) so as to give a true and fair view of the financial position of the Company as at March 31, 2025 and of the financial performance, changes in equity and cash flows of the Company for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSA). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the Accounting and Corporate Regulatory Authority (ACRA) *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

As disclosed in Note 4 to the financial statements, the Company has investment in subsidiary amounting to US\$4,283,000. The management does not consider any impairment is necessary for the cost of investment in the subsidiary made based on future projections of results for this subsidiary. The forecast is based on several factors and actual results may differ from forecast. Our opinion is not modified in respect of this matter.

Other Information

Management is responsible for the other information. The other information comprises the Directors' Statement set out on pages 1 to 4.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.







NATARAJAN & SWAMINATHAN LLP CHARTERED ACCOUNTANTS OF SINGAPORE

INDEPENDENT AUDITORS' REPORT
TO THE SHAREHOLDERS OF GLOBAL AUTOMOTIVE & APPLIANCES PTE. LTD.
FOR THE FINANCIAL YEAR ENDED MARCH 31, 2025

(Incorporated in the Republic of Singapore)

Other Information (Cont'd)

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Directors for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and FRS, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Company's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSA, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

• Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.







NATARAJAN & SWAMINATHAN LLP CHARTERED ACCOUNTANTS OF SINGAPORE

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF GLOBAL AUTOMOTIVE & APPLIANCES PTE. LTD. FOR THE FINANCIAL YEAR ENDED MARCH 31, 2025

(Incorporated in the Republic of Singapore)

Auditors' Responsibilities for the Audit of the Financial Statements (Cont'd)

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company have been properly kept in accordance with the provisions of the Act.

Natarajan & Swaminathan LLP

Public Accountants and Chartered Accountants Singapore

Nalarajan K Swamirathan LLP

Date: May 21, 2025

UAC: 2025-83-N&S SNG







	Note	2025	<u>2024</u>
		US\$	US\$
Assets			
Non-current assets			
Plant and equipment	3	1,391	19,324
Investment in subsidiary	4	4,283,000	4,283,000
Total non-current assets		4,284,391	4,302,324
Current assets			
Inventories		-	20,046
Trade receivables	5	1,629,716	2,592,219
Other receivables	6	16,261	16 <i>,7</i> 08
Prepayments		2,830	5,236
Cash at banks	7	1,912,611	551,152
Total current assets		3,561,418	3,185,361
Total assets		7,845,809	7,487,685
Equity and liabilities			
Equity			
Share capital	8	4,615,000	4,615,000
Accumulated profits		2,306,409	1,400,707
Total equity		6,921,409	6,015,707
Non-current liabilities			
Lease liabilities	12	-	1,488
Total non-current liabilities		-	1,488
Current liabilities			
Trade payables and accruals	9	685,058	1,248,674
Other payable	10	63,018	75,656
Contract liabilities	11	74	-
Lease liabilities	12	1,391	1 <i>7,</i> 83 <i>7</i>
Income tax payable		1 <i>7</i> 4,859	128,323
Total current liabilities		924,400	1,470,490
Total liabilities		924,400	1,471,978
Total equity and liabilities		7,845,809	7,487,685

The annexed accounting policies and explanatory notes form an integral part of the financial statements

Global Automotive & Appliances Pte. Ltd. Statement of Profit or Loss and Other Comprehensive Income

	Note	2025	<u>2024</u>
		US\$	US\$
Revenue	13	10,031,251	7,903,376
Cost of sales		(8,345,242)	(6,490,990)
Gross profit		1,686,009	1,412,386
Other income	14	36,582	4,125
Selling and distribution expenses		(305,402)	(299,366)
Administrative expenses		(222,551)	(194,824)
Other operating expenses		(117,153)	(113,388)
Finance costs	15	(6)	(4)
Profit before income tax	16	1,077,479	808,929
Income tax expense	17	(171,777)	(128,311)
Profit after income tax		905,702	680,618
Other comprehensive income		-	-
Total comprehensive income for the year		905,702	680,618

Global Automotive & Appliances Pte. Ltd. Statement of Changes in Equity For the fit

	Share capital	Accumulated profits	Total
	US\$	US\$	US\$
Balance as at 01.04.2023	4,615,000	720,089	5,335,089
Total comprehensive income for the year	-	680,618	680,618
Balance as at 31.03.2024	4,615,000	1,400,707	6,015,707
Total comprehensive income for the year	-	905,702	905,702
Balance as at 31.03.2025	4,615,000	2,306,409	6,921,409

Statement of Cash Flows

For the financial year ended March 31, 2025

	<u>2025</u>	2024
	US\$	US\$
Cash flows from operating activities		
Profit before income tax	1,077,479	808,929
Adjustment for:		
Interest received from bank	(36,582)	(4,125)
Depreciation of plant and equipment	1 <i>7,</i> 933	7,433
Interest expense	6	4
Operating profit before working capital changes	1,058,836	812,241
Inventories	20,046	133,034
Trade receivables	962,503	(1,086,109)
Other receivable and prepayment	2,853	(12,748)
Trade payables and accruals	(563,616)	318,027
Other payable and advance for purchases	(12,564)	(41,521)
Cash generated from operations	1,468,058	122,924
Interest received	36,582	4,125
Income tax paid	(125,241)	(10,388)
Net cash from operating activities	1,379,399	116,661
Cash flows from financing activities		
Payment of principal portion of lease liability	(17,940)	(7,436)
Net cash used in financing activities	(17,940)	(7,436)
Net increase in cash and cash equivalents	1,361,459	109,225
Cash and cash equivalents brought forward	551,152	441,927
Cash and cash equivalents carried forward	1,912,611	551,152
Cash and cash equivalents comprise:-		
Fixed deposit	1,100,000	-
Cash at banks	812,611	551,152
	1,912,611	551,152

The annexed accounting policies and explanatory notes form an integral part of the financial statements

Notes to the Financial Statements

For the financial year ended March 31, 2025

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1 Corporate information

The Company (Registration No. 200822011Z) is a private limited Company incorporated and domiciled in Singapore.

The registered office is at 50 Raffles Place, #14-01 Singapore Land Tower, Singapore 048623 and the principal place of business is at 3 Shenton Way, #15-05 Shenton House, Singapore 068805.

The principal activity of the Company is to act as an investment holding company and also engage in distribution of electronic parts and semiconductors and other commodities.

There have been no significant changes in the nature of these activities during the financial year.

Holding company

The Company is a wholly owned subsidiary of IFB Industries Limited, a listed company incorporated in the Republic of India, which is also the ultimate holding company.

Subsidiary

Refer Note 4 to the financial statements for the subsidiary and its principal activities.

2 Material accounting policy information

a) Basis of preparation

The financial statements have been prepared in accordance with Financial Reporting Standards in Singapore ("FRS") as required by the Singapore Companies Act 1967. These financial statements are the separate financial statements of Global Automotive & Appliances Pte. Ltd. The Company is exempted from the preparation of consolidated financial statements as the Company is held by IFB Industries Limited, a company incorporated and listed in Republic of India, which prepares consolidated financial statements available for public use. The corporate office address of IFB Industries Limited is Plot No IND 5, Sector 1, East Kolkata Township, Kolkata 700107 India.

The financial statements are expressed in United States Dollar (US\$) and are prepared under the historical cost convention except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with FRS requires management to exercise its judgement in the process of applying the Company's accounting policies. It also requires the use of accounting estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the financial year. These estimates and assumptions are assessed on an on-going basis and are based on experience and relevant factors, including expectations of future events that are believed to be reasonable under the circumstances (refer Note 2(b) to the financial statements).

a) Basis of preparation (Cont'd)

The accounting policies adopted are consistent with those of the previous financial year except that in the current financial year, the Company has adopted all the new and amended standards which are relevant to the Company and are effective for annual financial period beginning on April 1, 2024. The adoption of these standards did not have any material effect on the financial statements of the Company.

b) Critical judgements in applying the entity's accounting policies

In the process of applying the entity's accounting policies, management is of opinion that there are no critical judgements (other than those involving estimates) that have significant effect on the amounts recognised in the financial statements.

Key sources of estimation uncertainty

The key assumptions concerning the future, and other key sources of estimation uncertainty at the statements of financial position date, that have significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial period, are discussed below.

Inventory valuation method

Inventory is valued at the lower of the actual cost or net realisable value. Cost is determined using the first-in, first-out method. Net realisable value is generally the merchandise's selling price quoted from the market of similar items. The Company reviews its inventory levels in order to identify slow-moving and obsolete merchandise. When the Company identifies items of inventory which have a market price that is lower than its carrying amount, the Company then estimates the amount of inventory loss as allowance on inventory.

Depreciation

The Company depreciates the plant and equipment over their estimated useful lives, after taking into account their estimated residual values, if any, using the straight-line method. The estimated useful life reflects the directors' estimate of the periods that the Company intends to derive future economic benefits from the use of the Company's plant and equipment. The residual values reflect the directors' estimated amount that the Company would currently obtain from disposal of the asset, after deducting the estimated costs of disposal, if the assets were already of the age and in the condition expected at the end of its useful life.

Provision for expected credit losses of trade receivables

The Company uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns. The provision matrix is initially based on the Company's historical observed default rates by the Group which is in similar business operation. The Company will calibrate the matrix to adjust historical credit loss experience with forward-looking information. At every reporting date, historical default rates are updated and changes in the forward-looking estimates are analysed.

Notes to the Financial Statements

For the financial year ended March 31, 2025

2 Material accounting policy information (Cont'd)

b) Critical judgements in applying the entity's accounting policies (Cont'd)

Provision for expected credit losses of trade receivables (Cont'd)

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Company's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

Investment in subsidiaries

Investment in subsidiaries are stated at cost less impairment loss, if any. In determining if there is any impairment, the management evaluates the market and economic environment in which the entities operates, the economic performance, the forecasted results, the net assets values, and the operating cash flow of these entities. The evaluation of these factors involves a significant degree of management judgment.

Impairment is recognised when events and circumstances indicate that the cost of investment in subsidiary company may be impaired and the carrying amounts of the investment exceed the recoverable amounts. Recoverable amount is defined as the higher of investment's fair value less costs to sell and its value-in-use. When value-in-use calculations are undertaken, the Company uses discounted cash flow projections based on financial budgets approved by the Management covering a specified period.

The recoverable amount is sensitive to the discount rate used for the discounted cash flow model as well as the expected future cash-inflows and the growth rate used for extrapolation purposes. For longer periods, a long-term growth rate is calculated and applied to project future cash flows after the fifth year. To estimate cash flow projections beyond periods covered by the most recent budgets or forecasts, the Company extrapolates cash flow projections in the budget using a steady or declining growth rate for subsequent years, unless an increasing rate can be justified.

In any case, this growth rate does not exceed the long term average growth rate for the products, industries, or country or countries in which the Company operates, or for the market in which the asset is used.

c) Foreign currency

(i) Functional currency

The functional and measurement currency of the Company is United States Dollar, being the currency of the primary economic environment in which it operates.

(ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of transactions. Foreign currency monetary assets and liabilities are translated into the functional currency at the exchange rates prevailing at the statement of financial position date. Foreign exchange gains and losses resulting from the settlement of foreign currency transactions and from the translation of foreign currency denominated assets and liabilities are recognised in the profit or loss.

c) Foreign currency (Cont'd)

(ii) Transactions and balances (Cont'd)

Currency translation differences on non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. The gain or loss arising on translation of non-monetary items are measured at fair value is treated in line with the recognition of the gain or loss on the change in fair value of the item (i.e., translation differences on items whose fair value gain or loss is recognised in other comprehensive income or profit or loss, respectively).

d) Plant and equipment

Plant and equipment are stated at cost less accumulated depreciation and impairment loss, if any. The cost of an asset comprises its purchase price and any directly attributable costs of bringing the asset to working condition for its intended use. Expenditure for additions, improvements and renewals are capitalised and expenditure for maintenance and repairs are charged to the profit or loss. When assets are sold or retired, their cost and accumulated depreciation and impairment loss are removed from the financial statements and any gain or loss resulting from their disposal is included in the profit or loss.

e) Depreciation of plant and equipment

Depreciation is calculated on a straight-line method to write off the cost of the plant and equipment over its estimated useful life at the following annual rates:

Office equipments - 3 years

Right-to-use assets - Over lease period

Fully depreciated assets still in use are retained in the financial statements.

f) Investment in subsidiary

Subsidiary is investee that are controlled by the Company. The Company controls an investee when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

Investment in the subsidiary is carried at cost less accumulated impairment losses, if any. On disposal of investment in subsidiary, the differences between disposal proceeds and the carrying amounts of the investment is recognised in the profit or loss.

g) Impairment of non-financial assets

At each statement of financial position date, the Company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). When it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs

g) Impairment of non-financial assets (Cont'd)

Recoverable amount is the greater of net selling price and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

If the recoverable amount of an asset (cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

When an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of impairment loss is recognised immediately in profit or loss unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

h) Inventories

Inventories are valued at the lower of cost and net realisable value. Cost is determined on the first-in, first-out method. Net realisable value is the price at which the inventories can be realised in the normal course of business after allowing for the cost of realisation. Provision is made where necessary for obsolete, damaged, slow moving and defective inventories.

i) Financial instruments

Financial instruments comprise financial assets and financial liabilities. A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

(i) Financial assets

Initial recognition and measurement

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income (OCI), and fair value through profit or loss (FVPL).

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Company's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Company has applied the practical expedient, the Company initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Notes to the Financial Statements

For the financial year ended March 31, 2025

2 Material accounting policy information (Cont'd)

- i) Financial instruments (Cont'd)
 - (i) Financial assets (Cont'd)

Initial recognition and measurement (Cont'd)

Trade receivables do not contain a significant financing component or for which the Company has applied the practical expedient are measured at the transaction price determined per the Company's revenue recognition policy.

Financial assets that are classified and measured at amortised cost or fair value through OCI, are financial assets that give rise to cash flows that are "solely payments of principal and interest (SPPI)" on the principal amount outstanding. The assessment is referred to as the SPPI test and is performed at an instrument level.

The Company's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both.

Subsequent measurement

For the purposes of subsequent measurement, financial assets are classified in four categories:-

- Financial assets at amortised cost
- Financial assets at fair value through OCI with recycling of cumulative gains and losses ("FVOCI")
- Financial assets elected at fair value through OCI with no recycling of cumulative gains and losses upon derecognition (equity instruments)
- Financial assets at fair value through profit or loss

The Company's relevant financial assets category are financial assets at amortised cost.

Financial assets at amortised cost

The Company measures financial assets at amortised cost if both of the following conditions are met:-

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows; and
- The contractual terms of the financial asset give rise specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortised cost are subsequently measured using the effective interest (EIR) method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognized, modified or impaired. For short-term receivables the nominal cost approximates the fair value.

The Company's financial assets at amortised cost includes trade receivables, other receivables and cash at banks.

- i) Financial instruments (Cont'd)
 - (i) Financial assets (Cont'd)

Derecognition

A financial asset is derecognised when the rights to receive cash flows from the asset have expired or the Company has transferred its rights to receive cash flows from the asset or has entered into a "pass-through" arrangement; and either (a) the Company has transferred substantially all the risks and rewards of the asset, or (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset but has transferred control of the asset.

When the Company has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Company continues to recognise the transferred asset to the extent of its continuing involvement. In that case, the Company also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Company has retained.

On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income for debt instruments is recognised in profit or loss.

Impairment of financial assets

The Company recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at FVPL. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Company expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

For trade receivables, the Company applies a simplified approach in calculating ECLs. Therefore, the Company does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Company has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment which could affect debtors' ability to pay.

- i) Financial instruments (Cont'd)
 - (i) Financial assets (Cont'd)

Impairment of financial assets (Cont'd)

The Company regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

The Company makes judgmental assessment for financial asset in default when contractual payments are past due. The Company considers a financial asset to be in default when internal or external information indicates that the Company is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Company. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

(ii) Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs. For short term payables the nominal costs approximate the fair value.

The Company's financial liabilities include trade payables and accruals, other payables and lease liabilities.

Subsequent measurement

The measurement of financial liabilities depends on their classification.

After initial recognition, financial liabilities that are not carried at FVPL are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the amortisation process.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires when an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability. On derecognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

j) Cash and cash equivalents

For the purpose of the statement of cash flows, cash and cash equivalents consist of unpledged fixed deposits and cash at banks.

k) Contract liabilities

A contract liabilities are the obligation to transfer goods or services to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Company transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Company performs under the contract.

l) Revenue recognition

Revenue is measured based on the consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties and based on the transaction price, which is the consideration, adjusted for volume discounts, service level credits, price concessions and incentives, if any, as specified in the contract with the customer. Revenue also excludes taxes collected from customers, if any.

Revenue is recognised when the Company satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

The Company sells electronic components and parts. Revenue is recognised when goods are delivered to the customer and all criteria for acceptance have been satisfied. No volume discount is given by the Company nor are goods sold with a right of return.

The amount of revenue recognised is based on the transaction price, which comprises the contractual price less any discounts given. The Company does not incur any expense on variable consideration arising from volume discount or right of return.

m) Other income

The other income are recognised on the following basis:

Interest income

Interest income is recognised on a time proportion basis taking into account the principal outstanding and the effective interest rate applicable.

n) Employee benefits

Retirement benefit costs

As required by law, the Company makes contributions to the Central Provident Fund (CPF), a defined contribution plan regulated and managed by the Government of Singapore. CPF contributions are recognised as expense in the same year to which the contribution relates.

Employee entitlements to annual leave are recognised when they accrue to the employees. An accrual is made for the estimated liability for annual leave as a result of services rendered by the employees up to the statement of financial position date.

A liability for bonuses is recognised where the entity is contractually obliged or where there is constructive obligation based on past practice.

Notes to the Financial Statements

For the financial year ended March 31, 2025

2 Material accounting policy information (Cont'd)

n) Employee benefits (Cont'd)

Key management personnel

Directors and certain managers that have the authority and responsibility for planning, directing and controlling the activities of the Company are considered key management personnel.

o) Leases

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

As lessee

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities representing the obligations to make lease payments and right-of-use assets representing the right to use the underlying leased assets.

Right-of-use assets

The Company recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

If ownership of the leased asset transfers to the Company at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment. The accounting policy for impairment is disclosed in Note 2(g).

The Company's right-of-use assets are presented within plant and equipment (refer Note 3 to the financial statements).

Lease liabilities

At the commencement date of the lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects the Company exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

o) Leases (Cont'd)

Lease liabilities (Cont'd)

In calculating the present value of lease payments, the Company uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

The Company's lease liabilities are presented in Note 12 to the financial statements.

Short-term leases and leases of low-value assets

The Company applies the short-term lease recognition exemption to its short-term leases of office premises (i.e. those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). Lease payments on short-term leases are recognised as expense on a straight-line basis over the lease term.

p) Goods and services tax

Revenues, expenses and assets are recognised net of the amount of sales tax except:

- Where the sales tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the sales tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- Receivables and payables that are stated with the amount of sales tax included.

The net amount of sales tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position.

g) Finance costs

Interest expense and similar charges are expensed in the profit or loss in the year in which they are incurred.

r) Income tax

Income tax expense represents the sum of tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported in the profit or loss because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are not taxable or tax deductible. The Company's liability for current tax is calculated using statutory tax rate at the statement of financial position date.

Deferred tax is recognised on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases in the computation of taxable profit, and is accounted for using the balance sheet liability method.

r) Income tax (Cont'd)

Deferred tax liabilities are generally recognised for all temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each statement of financial position date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the year when the liability is settled or the asset, realised. Deferred tax is charged or credited to profit or loss, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt, within equity.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Company intends to settle its current tax assets and liabilities on net basis.

3 Plant and equipment

2025	Office equipments	Right-of-use assets	Total
Cost	US\$	US\$	US\$
At April 1, 2024	8,462	26,757	35,219
At March 31, 2025	8,462	26,757	35,219
Depreciation			
At April1, 2024	8,462	7,433	15,895
Charge for the year		17,933	17,933
At March 31, 2025	8,462	25,366	33,828
Net book value At March 31, 2025		1 201	1 201
At March 51, 2025	-	1,391	1,391
2024	Office	Right-of-use	
2024	equipments	assets	Total
	US\$	US\$	US\$
Cost			
At April1, 2023	8,462	-	8,462
Additions	, -	26,757	26,75 <i>7</i>
At March 31, 2024	8,462	26,757	35,219

Notes	to	the	Finan	cial	State	ments
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For the financial year ended March 31, 2025

3	Plant and equipment (Cont'd)			
		Office	Right-of-use	
	2024	equipments	assets	Total
	Demonistica	US\$	US\$	US\$
	Depreciation At April1, 2023	8,462		0 462
	Charge for the year	0,402	7,433	8,462 7,433
	At March 31, 2024	8,462	7,433	15,895
	,		,	
	Net book value			
	At March 31, 2024		19,324	19,324
4	Investment in subsidiary			
	·		<u>2025</u>	<u>2024</u>
			US\$	US\$
	Unquoted equity shares, at cost		4,283,000	4,283,000
	14,049,463 ordinary shares of THB 10 each fully paid as on	March 31, 2025.		

14,049,463 ordinary shares of IHB 10 each fully paid as on March 31, 2025.

Details of subsidiary are as follows: -

Name of subsidiary	Principal activities	Country of incorporation/ place of business	Perce o equity	of	<u>Cc</u>	ost
			<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>
Thai Automotive & Appliances Ltd.	Manufacturing and selling of fine blanking components for vehicle, home and		%	%	US\$	US\$
(TAAL)	industrial appliances	Thailand	<u>100</u>	<u>100</u>	4,283,000	4,283,000

Two (2) shares of Thai Automotive & Appliances Ltd., are held by one director and one shareholder as nominee shareholders on behalf of the Company.

The subsidiary has been in operation since 2009 and has consistently seen a growth in its operations. As per the audited financial statements for the year ended March 31, 2025, the turnover is about US\$7,847,492 (2024: US\$7,617,306) and has made a gross profit of about US\$1,115,448 (2024: US\$1,031,581) and has generated a positive operating cashflow of about US\$306,480 (2024: US\$107,065). It net profit is about US\$128,487 (2024: US\$65,182) and its net asset value is about US\$2,550,568 (2024: US\$2,396,506)

The future expected performance of the subsidiary is set to improve in the coming years as discussions are on for new orders which will be finalized shortly and also better overhead absorption rate is expected. Thus, management is of the view that the subsidiary would be able to generate good returns and no impairment in the carrying value of the investment is foreseen.

4 Investment in subsidiary (Cont'd)

The recoverable amount of the investment in subsidiary as at 31 March 2025 has been determined based on a value-in use (VIU) calculation using cash flow projections from financial budgets approved by senior management covering a five year period. The projected cash flows have been updated to reflect the new orders and the operational restructuring of production expected and other factors on the demand for automobile and appliances industry. As a result of the analysis, management did not identify an impairment.

Key assumptions applied to the estimate the value in use include the growth in orders, ability to recover the raw material costs from customers, effective implementation of cost reduction plan building up a steady growth in revenue and margins, capital expenditure, growth rates used to extrapolate cash flows beyond the budget period and discount rate.

Discount rates represent the current market assessment of the risks specific to the industry, taking into consideration the time value of money and individual risks of the underlying assets that have not been incorporated in the cash flow estimates. The discount rate calculation is based on the specific circumstances of the Company and its operating segments and is derived from its weighted average cost of capital (WACC). The WACC takes into account both debt and equity. The cost of equity is derived from the expected return on investment by the Company's investors. The cost of debt is based on the interest-bearing borrowings the Company is obliged to service. Segment-specific risk is incorporated by applying individual beta factors. The beta factors are evaluated annually based on publicly available market data. Adjustments to the discount rate are made to factor in the specific amount and timing of the future tax flows in order to reflect a pre-tax discount rate.

5 Trade receivables

	<u>2025</u>	<u>2024</u>
	US\$	US\$
Outside parties	1,629,066	2,591,449
GST receivable	650	770
	1,629,716	2,592,219

The average credit period is 60 days (2024: 60 days). No interest is charged on the trade receivables due from outside parties.

The table below is an analysis of trade receivables aging as at March 31:

<u>2025</u>	<u>2024</u>
US\$	US\$
781,135	1,401,149
669,566	1,190,865
179,015	205
1,629,716	2,592,219
	US\$ 781,135 669,566 179,015

The Company has not made any allowance on all these receivables as the directors are of the view that all the receivables are recoverable.

Global Automotive & Appliances Pte. Ltd. Notes to the Financial Statements For the fin

5	Trade receivables (Cont'd)		
	The trade receivables that are not denominated in United States Dollar	are as follows:-	
		2025	<u>2024</u>
		US\$	US\$
	Singapore Dollar	650	770
6	Other receivables		
		<u>2025</u>	<u>2024</u>
		US\$	US\$
	Deposit	16,261	16,708
	The other receivables that are not denominated in United States Dollar	are as follows:-	
		<u>2025</u>	<u>2024</u>
		US\$	US\$
	Singapore Dollar	16,261	16,708
7	Cash at banks		
		2025	<u>2024</u>
		US\$	US\$
	Fixed deposit	1,100,000	-
	Cash at banks	812,611	551,152
		<u>1,</u> 912,611	551,152
	Fixed deposit has an original tenure of 3 months. As of year-end the madays.	aturity period is	28 days to 64
	Fixed deposits yield interest of 4.19% to 4.26% per annum.		
	The cash at banks that are not denominated in United States Dollar are	as follows:	
		2025	2024
		US\$	US\$
	Singapore Dollar	9,565	18,281

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Advance for sales

8	Share capital				
	Share capital	<u>2025</u>	2025	<u>2024</u>	<u>2024</u>
		No. of shares		No. of shares	
		issued	US\$	issued	US\$
	Ordinary shares issued and fully paid Balance at beginning and end of year	4,755,625	4,615,000	4,755,625	4,615,000
	The holders of ordinary shares are entitled to a All ordinary shares carry one vote per share was				
9	Trade payables and accruals				
				<u>2025</u>	<u>2024</u>
				US\$	US\$
	Trade payables			668,407	1,224,095
	Accrued expenses			16,651 685,058	24,579 1,248,674
	The average credit period on goods purchas interest is charged on the trade payables.	ed is 30 days	to 60 days (2		
	The trade payables and accruals that are not	denominated	in United Sta	ites Dollar ar	e as follows:
				<u>2025</u>	<u>2024</u>
				US\$	US\$
	Singapore Dollar			16,651	24,579
10	Other payables				
	outer payables			<u>2025</u>	2024
				US\$	US\$
	Sundry payable			63,018	75,656
	The other payables that are not denominated	l in United Sta	ates Dollar ar	e as follows:	
				<u>2025</u>	<u>2024</u>
				US\$	US\$
	Singapore Dollar			63,018	75,656
11	Contract liabilities				
• •	Sast Habilities			<u>2025</u>	<u>2024</u>
				US\$	US\$

Notes to the Financial Statemen

12	Lease liabilities					
					<u>2025</u>	<u>2024</u>
					US\$	US\$
	Unsecured:					
	Non-current Current				- 1,391	1,488
	Current				1,391	17,837 19,325
	Lease liabilities are amortised	at an effective	interest rate of	5.25% per a	nnum.	
	The Company has lease contr	act for office sp	oace.			
	A reconciliation of liabilities a	rising from the	e financing acti	vity is as follo	ows:	
			_	Non-casl	n changes	_
		At beginning of year	Cash flows	Addition	Accretion of interest	At end of year
		US\$	US\$	US\$	US\$	US\$
	2025 Lease liabilities	19,325	(17,940)	_	6	
	2024					
	Lease liabilities		(7,436)	26,757	4	19,325
	The lease liabilities that are no	ot denominated	d in United Sta	tes Dollar are	as follows:	
					2025	<u>2024</u>
					US\$	US\$
	Singapore Dollar			=	1,391	19,325
13	Revenue					
	Nevenue				2025	2024
					US\$	US\$
	Type of goods: Sale of goods				10,031,25	1 7,903,376
	Timing of transfer of goods:					
	At a point in time				10,031,25	7,903,376
	There is no variable considera	ation recognise	ed during the fi	nancial year.		
14	Other income					
					<u>2025</u>	<u>2024</u>
					US\$	US\$
	Interest received from bank				36,58	2 4,125

Notes to the rinancial Statemen	Notes	the Financial Sta	Statemen
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15	Finance costs		
		<u>2025</u>	<u>2024</u>
		US\$	US\$
	Interest on lease liabilities	6	4
16	Profit before income tax In addition to the charges and credits disclosed elsewhere in the notes item includes the following charges/(credits):-		
		<u>2025</u>	<u>2024</u>
		US\$	US\$
	Cost of inventories included in cost of sales Director's remuneration Medical insurance Medical expenses Foreign exchange loss Operating lease - office rental	8,345,242 187,470 9,714 7,332 7,130	6,490,990 169,276 8,948 9,066 2,954 7,288
	Compensation of directors and key management personnel		
	The remuneration of directors and other members of key management du	ıring the year v	vere as follows:
		<u>2025</u>	<u>2024</u>
		US\$	US\$
	Salaries and other benefits	194,802	178,342
1 <i>7</i>	Income tax expense		
		2025	<u>2024</u>
		US\$	US\$
	Current year Prior year (over)/under provision	172,800 (1,023) 171,777	127,300 1,011 128,311
	The income tax expense varied from the amount of income tax expense. Singapore income tax rate of 17% to profit before income tax as a result		
		2025	<u>2024</u>
		US\$	US\$
	Profit before income tax	1,077,479	808,929

17

Income tax expense (Cont'd)		
•	<u>2025</u>	<u>2024</u>
	US\$	US\$
Tax expense at tax rate of 17%	183,1 <i>7</i> 1	137,518
Non-taxable income	· -	(1,269)
Non-deductible items	2,579	4,043
Statutory stepped income exemption	(13,004)	(12,926)
Prior year (over)/under provision	(1,023)	1,011
Other items	54	(66)
Income tax expense for the financial year	1 <i>7</i> 1, <i>777</i>	128,311

Deferred tax is not recognised in the financial statements as there are no significant temporary differences.

18 Financial instruments, financial and capital risk management

(a) Categories of financial instruments

The following table sets out the financial instruments as at the statement of financial position date:

	<u>2025</u>	<u>2024</u>
	US\$	US\$
Financial assets		
Amortised cost:		
- Trade receivables (excluding GST)	1,629,066	2,591,449
- Other receivables	16,261	16,708
- Cash at banks	1,912,611	551,152
Total financial assets	3,557,938	3,159,309
Financial liabilities		
Amortised cost:		
- Trade payables and accruals	685,058	1,248,674
- Other payables	63,018	75,656
- Lease liabilities	1,391	19,325
Total financial liabilities	749,467	1,343,655

(b) Fair value measurements

Fair value hierarchy

The assets and liabilities measured at fair value are classified by the following level of fair value measurement hierarchy:

- (i) quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1);
- (i) inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) (Level 2); and
- (ii) inputs for the asset or liability that are not based on observable market data (unobservable inputs) (Level 3).

There are no financial assets measured at fair value.

18 Financial instruments, financial and capital risk management (Cont'd)

(b) Fair value measurements (Cont'd)

Assets and liabilities not measured at fair value

(i) Trade receivables and trade payables

The carrying amounts of these receivables and payables approximate their fair values as they are subject to normal trade credit terms.

(ii) Other receivables, cash at banks and other payable

The carrying amounts of these balances approximate their fair values due to the short-term nature of these balances.

(iii) Lease liabilities

Lease liabilities approximate their fair values as they are subject to interest rates close to market rate of interests for similar arrangements with financial institutions.

(c) Financial risk management

The Company's activities expose it to a variety of financial risks from its operations. The key financial risks include liquidity risk, credit risk and market risk (including interest rate risk, foreign currency risk and price risk).

The directors review and agree policies and procedures for the management of these risks, which are executed by the management team. It is, and has been throughout the current and previous financial year, the Company's policy that no trading in derivatives for speculative purposes shall be undertaken.

The following sections provide details regarding the Company's exposure to the abovementioned financial risks and the objectives, policies and processes for the management of these risks.

There has been no change to the Company's exposure to these financial risks or the manner in which it manages and measures the risks.

Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Company has no significant liquidity risk. It maintains a level of bank balances that is sufficient for working capital purposes.

The table below summarises the maturity profile of the Company's financial assets and liabilities at the reporting date based on contractual undiscounted repayment obligations.

18 Financial instruments, financial and capital risk management (Cont'd)

(c) Financial risk management (Cont'd) Liquidity risk (Cont'd)

		Cash flows		
	Carrying	Contractual	Less than	Within
	amount	cash flow	1 year	2 to 5 years
	US\$	US\$	US\$	US\$
<u>2025</u>				
Financial Assets				
Trade receivables	1,629,066	1,629,066	1,629,066	-
Other receivables	16,261	16,261	16,261	-
Cash at banks	1,912,611	1,912,611	1,912,611	
Total undiscounted financial assets	3,557,938	3,557,938	3,557,938	-
Financial Liabilities				
Trade payables and accruals	(685,058)	(685,058)	(685,058)	-
Other payable	(63,018)	(63,018)	(63,018)	-
Lease liabilities	(1,391)	(1,487)	(1,487)	-
Total undiscounted financial liabilities	(749,467)	(749,563)	(749,563)	=
Total net undiscounted financial assets	2,808,471	2,808,375	2,808,375	-
2024				
Trade receivables	2,591,449	2,591,449	2,591,449	-
Other receivables	16 <i>,7</i> 08	16,708	16,708	-
Cash at banks	551,152	551,152	551,152	-
Total undiscounted financial assets	3,159,309	3,159,309	3,159,309	-
Financial Liabilities				
Trade payables and accruals	(1,248,674)	(1,248,674)	(1,248,674)	-
Other payable	(75,656)	(75,656)	(75,656)	_
Lease liabilities	(19,325)	(19,332)	(17,845)	(1,48 <i>7</i>)
Total undiscounted financial liabilities	(1,343,655)	(1,343,662)		(1,487)
				· ·
Total net undiscounted financial assets	1,815,654	1,815,647	1,817,134	(1,487)
				

Credit risk

Credit risk refers to the risk that the counterparty will default on its contractual obligations resulting in a loss to the Company. The Company's exposure to credit risk arises primarily from trade receivables. For other financial assets (including cash at bank), the Company minimises credit risk by dealing exclusively with high credit rating counterparties.

The Company has adopted a policy of only dealing with creditworthy counterparties. The Company performs ongoing credit evaluation of its counterparties' financial condition and generally do not require a collateral.

Notes to the Financial Statements

For the financial year ended March 31, 2025

18 Financial instruments, financial and capital risk management (Cont'd)

(c) Financial risk management (Cont'd)

Credit risk (Cont'd)

The Company considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period.

The Company has determined the default event on a financial asset to be when internal and/or external information indicates that the financial asset is unlikely to be received, which could include default of contractual payments due for more than 60 days past the credit due dates, default of interest due for more than 30 days or there is significant difficulty of the counterparty.

Cash at banks are placed with credit worthy financial institutions.

Trade receivables

The Company assessed the latest performance and financial position of the counterparties, adjusted for the future outlook of the industry in which the counterparties operate in, and concluded that there has been no significant increase in the credit risk since the initial recognition of the financial assets. Accordingly, the Company measured the impairment loss allowance using Lifetime ECL and determined that the ECL is insignificant.

The Company has no significant concentration of credit risk in relation to its trade receivable from outside parties. It comprises of 3 parties' (2024:3 parties') balance who are based in India. The management does not foresee any risk of default or expected credit loss arising from these parties as they are creditworthy customers. The Company has adopted procedures in extending credit terms to customers and in monitoring its credit risk. The Company only grants credit to creditworthy counterparties.

Further details of credit risks on trade receivables are disclosed in **Note 5** to the financial statements.

Interest rate risk

The Company has no significant exposure to market risk for changes in interest rates because it has no interest-bearing borrowings from any external sources.

The Company also has interest bearing fixed deposits. The interest bearing fixed deposits are short term in nature and with the current interest rate level, any variation in the interest rates will not have a material impact on the net income of the Company.

Interest rate sensitivity

The sensitivity analysis below have been determined based on the exposure to interest rates for financial instruments at statement of financial position date and the stipulated change taking place at the beginning of the financial year and had been constant throughout the reporting period in the case of instruments that have floating rates.

Notes to the Financial Statements

For the financial year ended March 31, 2025

18 Financial instruments, financial and capital risk management (Cont'd)

c) Financial risk management (Cont'd)

Interest rate sensitivity (Cont'd)

If interest rates had been 50 basis points higher or lower and all other variables been constant, the Company's profit before tax for the year ended March 31, 2025 would increase or decrease by US\$5,500.

Foreign currency risk

The Company has no significant exposure to foreign exchange risk except for its net investment in subsidiary (refer Note 4 to the financial statements). No hedge has been taken up from this exposure.

Sale and purchases are transacted in United States Dollar and all the monetary assets and liabilities are denominated in United States Dollar.

As at financial year end, the carrying amount of monetary assets and liabilities denominated in currencies other than in United States Dollar are disclosed in the respective notes to the financial statements.

Foreign currency sensitivity analysis

Any increase or decrease in the Singapore Dollar against United States Dollar will have a minimal impact on the financial statements. A decrease in 10% in the Singapore Dollar rate, will decrease the profit before tax by US\$5,300 (2024: decrease by US\$9,400). A similar increase in the Singapore Dollar rate will have a vice versa effect on the results of the Company.

The effect of fluctuation in the other foreign currencies will have no or very minimal impact on the results of the Company.

Price risk

The Company has no significant exposure to price risk.

(d) Capital risk management

The management considers the capital of the Company to mainly consist of shareholders equity.

The management manages the capital to ensure the Company will be able to continue as a going concern while maximising the return to shareholders through optimisation of the capital.

The management's overall strategy remains unchanged from 2024.

19 New accounting standards and FRS interpretations

At the date of authorisation of these financial statements, the following FRS and INT FRS that are relevant to the Company were issued and not effective:

Effective from annual periods beginning on or after

FRS 109, FRS 107

(Amendments)

: Classification and Measurement of Financial Instruments

January 1, 2026

Notes to the Financial Statements

For the financial year ended March 31, 2025

19 New accounting standards and FRS interpretations (Cont'd)

				Effective from annual periods beginning on or after
FRS 21	(Amendments)	:	Lack of Exchangeability	January 1, 2025
FRS 118		:	Presentation and Disclosure in Financial Statements	January 1, 2027
Improvements to FRSs	;			
Annual Improvements	to FRSs			January 1, 2026
FRS 7	(Amendments)	:	Statement of Cash Flows	
FRS 107	(Amendments)	:	Financial Instruments: Disclosures	

(Amendments) : Financial Instruments The management anticipates that the adoption of the above FRS and INT FRS does not result in any significant changes to the Company's accounting policies or have any significant impact on the

financial statements of the Company.

20 Authorisation of financial statements

FRS 109

These financial statements were authorised for issue in accordance with a resolution of the directors on May 21, 2025.

The Accompanying Supplementary Detailed Statement of Profit or Loss and

Other Comprehensive Income Has Been Prepared For Management Purposes Only

And Does Not Form Part Of The Audited Financial Statements

Global Automotive & Appliances Pte. Ltd. Detailed Statement of Profit or Loss and Other Comprehensive Income For the financial year ended March 31, 2025

	2025	2024
	US\$	US\$
Revenue		
Sale of goods	10,031,251	7,903,376
oute of goods	10,031,231	7,505,570
Cost of sales		
Inventories at beginning of year	(20,046)	(153,080)
Purchases	(8,325,196)	(6,357,956)
	(8,345,242)	(6,511,036)
Less: Inventories at end of year		20,046
	(8,345,242)	(6,490,990)
Gross profit	1,686,009	1,412,386
Other income		
Interest received from bank	36,582	4,125
G III		
Selling and distribution expenses	(075.047)	(006.076)
Freight outwards	(275,917)	(286,276)
Insurance	(29,485)	(13,090)
Administrative expenses	(305,402)	(299,366)
Administrative expenses Director's remuneration	(197.470)	(160.276)
Depreciation of plant and equipment	(18 <i>7</i> ,470) (1 <i>7</i> ,933)	(169,276) (7,433)
Medical insurance	(9,714)	(8,948)
Skill development levy	(102)	(101)
Medical expenses	(7,332)	(9,066)
	(222,551)	(194,824)
Other operating expenses	(222,001)	(131,021)
Bad debts written off - trade (outside party)	-	(40)
Bank charges	(4,332)	(2,989)
Book-keeping charges	(26,029)	(24,474)
Entertainment	(2,761)	(2,085)
Foreign exchange loss	(7,130)	(2,954)
General expenses	(678)	(3,025)
Operating lease - office rental	-	(7,288)
Postage and courier	(72)	(112)
Printing and stationery	(15)	(37)
Professional fees	(10,181)	(13,632)
Repairs & maintenance	(332)	
Stamp duty	- (0.40)	(699)
Subscription	(243)	(2.264)
Telephone Transport	(2,028)	(2,364)
Travelling expenses	(5,248) (57,553)	(12,881)
Internet charges	(5 <i>7</i> ,553) (551)	(40,467) (341)
memer charges	(117,153)	(113,388)
	(117,133)	(113,300)

Global Automotive & Appliances Pte. Ltd. Detailed Statement of Profit or Loss and Other Comprehensive Income For the financial year ended March 31, 2025

	<u>2025</u>	<u>2024</u>
	US\$	US\$
Finance costs Interest on lease liabilities	(6)	(4)
Profit before income tax	1,077,479	808,929
Income tax expense - Current year - Prior year over/(under) provision	(172,800) 1,023	(127,300) (1,011)
Profit after income tax	905,702	680,618
Other comprehensive income	-	-
Total comprehensive income for the year	905,702	680,618